

**UNIVERSITY OF  
WESTMINSTER** 

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**European performance assessment – challenges and concepts**

**Prof Andrew Cook & Centre for Air Traffic Management Research team**

***FAA New and Emerging Aviation Technologies series; 14 November 2023***

## Overview

# European performance assessment – challenges and concepts

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- **Background and context**
  - team and core areas
  - SESAR context
  - recently completed projects
- **Key concepts** (on-going and prospective)
  - recently launched projects
  - thematic illustrations
    1. reference evaluation of the **cost of delay** to airlines
    2. Mercury: agent-based model for **ATM performance assessment**
    3. Engage 2: European **ATM knowledge transfer network**
- **Q&A and next steps**
  - Q&A (team opportunity)
  - Next steps (more targeted dialogues and exchanges)

# The team and core areas

## Background and context

- **Centre for Air Traffic Management Research**
  - since 1999, various contexts, Centre *per se*
  - Andrew Cook, Luis Delgado (PRF)
  - Graham Tanner, Gérald Gurtner, Tatjana Bolić (SRF)
  - Elham Zareian, Majid Soolaki, Michal Weiszer (RF)
  - <https://www.westminster.ac.uk/> (website & VRE)
- **Core group of strategic European partners (with refresh)**
- **Teaching and visiting students**
  - MSc Air Transport Planning & Management
    - *Air traffic management* (incl. future concepts & ENV impact)
    - *Air transport forecasting & market research*
  - visiting PhD students (France, Spain, India, China)
  - PhDs (internal cf. external)



## The team and core areas

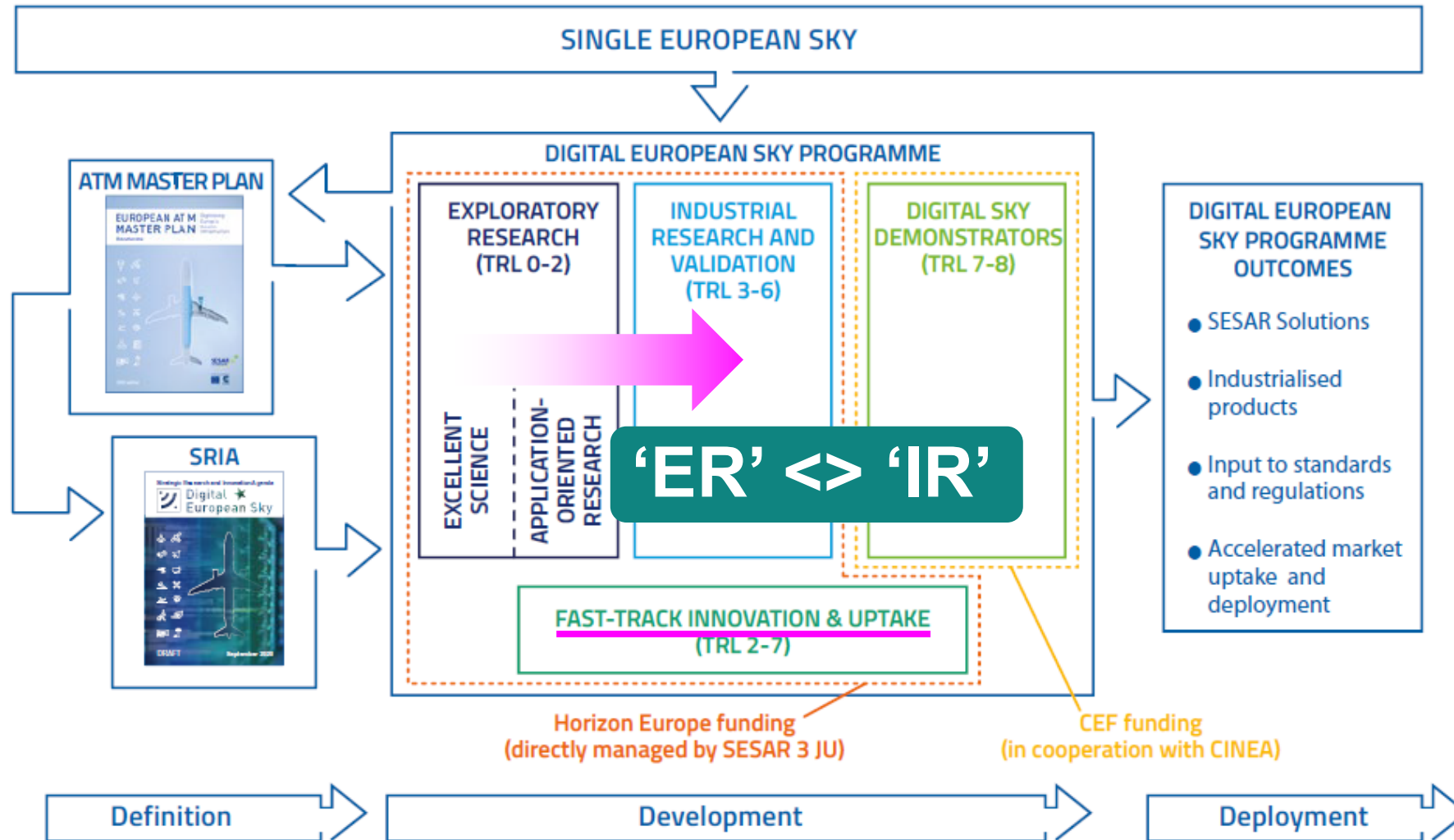
# Background and context

- **Specialisms of our Centre** (no implied order)
  - performance assessment (from fundamental to industrial)
  - economic analysis (incl. behavioural economics & conjoint)
  - modelling and simulation (incl. ABM, CNT, ML, metamodeling)
  - pax centricity, mobility, multimodality (SESAR award)
  - flight dynamics; flight prioritisation
  - data management
- **Applied research – main funders:**
  - SESAR & Clean Sky (both via Horizon); Horizon 2020/Europe directly ('Smart, green and integrated transport')
  - EUROCONTROL, ANSPs, airlines
  - with wide range of stakeholders, incl. airports, software/service providers; other research institutes
- **'Brexit'**
  - officially left EU January 2020; HE association bedding in (UK as eligible country count from 2024)
- **Major conferences: SIDs, Airspace World, ATM Seminar (FAA/ECTL), EASN; + multimodal, etc.**



# SESAR context (1/2) – the innovation pipeline

## Background and context



# SESAR context (2/2) – the nine ‘flagships’

## Background and context



### research and innovation portfolio

To deliver the Digital European Sky, the SESAR 3 JU has designed a portfolio of research and innovation activities for delivering solutions across nine flagships:



Connected and automated ATM



Air-ground integration and autonomy



Capacity-on-demand and dynamic airspace



U-space and urban air mobility



Virtualisation and cyber-secure data sharing



Multimodality and passenger experience



Aviation green deal



Artificial intelligence (AI) for aviation



Civil/Military interoperability and coordination



## Recently completed projects (1/2)

# Background and context

- **Vista (€0.6m, SESAR) UoW lead**



**Strategic-tactical ABM, market forces: KPI trade-offs**

Innaxis, Belgocontrol, EUROCONTROL, Icelandair, Norwegian Air Shuttle, SWISS

- **Domino (€0.8m, SESAR) UoW lead**



**Platform to assess network coupling of ATM systems**

EUROCONTROL, Universita Degli Studi di Trieste, Università di Bologna, Innaxis

- **ADAPT (€1.0m, SESAR)**



**Tools to improve trajectory predictability**

Universita Degli Studi di Trieste, Technische Universiteit Delft, Deep Blue, Universita Degli Studi di Palermo

- **CAMERA (€1.4m, H2020 Smart, green and integrated transport)**



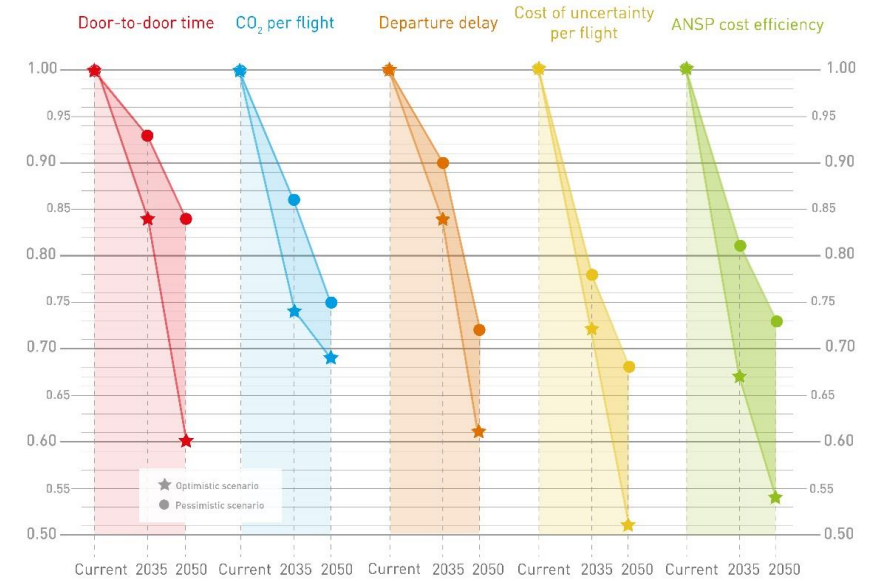
**ID gaps & innovation bottlenecks re. attaining EU mobility goals**

Innaxis, EUROCONTROL, Bauhaus Luftfahrt, Deep Blue

- **Engage: European KTN (€4.0m, SESAR) UoW lead**



Innaxis, Universita Degli Studi di Trieste, University of Belgrade, Technische Universiteit Delft, Frequentis, EUROCONTROL, EASA



## Recently completed projects (2/2)

# Background and context

- **Pilot3 (€0.6m, H2020-Clean Sky 2) UoW lead**



### Trajectory alternatives software: multi-criteria business objectives

Polytechnic University of Catalonia, PACE, Innaxis

- **Dispatcher3 (€0.6m, H2020-Clean Sky 2) UoW lead**



### ML models predict uncertainties impacting flight cost functions

Innaxis, Polytechnic University of Catalonia, PACE, Vueling Airlines, Skeyes

- **Modus (€1.0m, SESAR)**



### Modelling & assessing the role of AT in an integrated, intermodal transport system

Bauhaus Luftfahrt, Ecole Nationale de l'Aviation Civile, Innaxis, International Union of Railways, Skymantics Europe, EUROCONTROL

- **NOSTROMO (€1.8m, SESAR)**



### Next-generation open-source tools for ATM performance modelling & optimisation

CRIDA\*, Nommon, Polytechnic University of Catalonia, Technical University of Denmark, ISA Software

- **BEACON (€1.0m, SESAR) UoW lead**



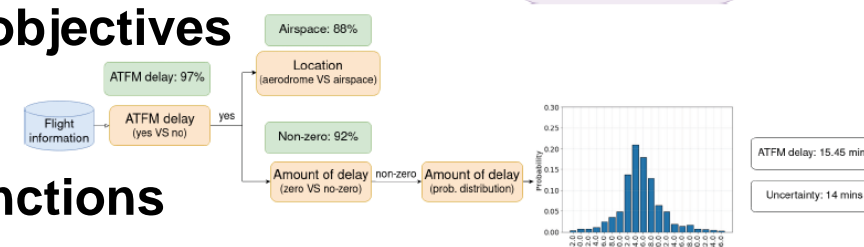
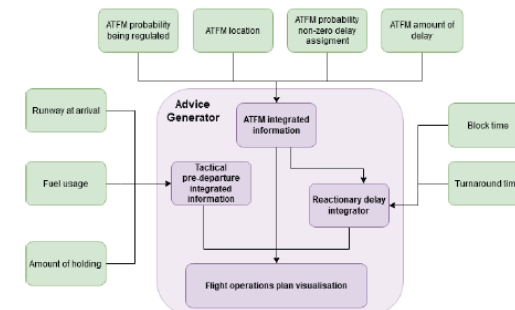
### Behavioural economics for ATM concepts (UDPP extension, e.g. cost-based slot allocations)

Nommon, EUROCONTROL, Salient Behavioural Consultants, University of Trieste, Swiss International Air Lines

## Advice Generation

### Integration of individual models

- **Pre-departure (3-4h prior EOBT)**
  - Landing runway
  - Holding
  - Fuel usage
- **Planned (>4h prior EOBT)**
  - ATFM integrated information
  - Reactionary delay (e.g. probability missing slot)





## Recently launched projects

# Key concepts (on-going and prospective)

- MultiModX\* (€1.8m, SESAR) [JUL23, 2.5 years]**  
 Bauhaus Luftfahrt, Nommon, Airport Regions Council, Technische Uni. Dresden, Union Int. des Chemins de Fer
- Green-GEAR (€2.0m, SESAR) [SEP23, 2.5 years]**  
 DLR, EUROCONTROL, NATS (En Route), NLR, Universita Degli Studi di Trieste, Airbus
- AMPLE3 (€‘2.0’m, SESAR (IR)) [JUL23, 3 years]**  
 EUROCONTROL, +22 (mostly industry)
- PEARL (€‘2.0’m, SESAR (IR)) [SEP23, 3 years]**  
 ENAIRE (ANSP for Spain), +18 (mostly industry)
- Engage 2\* (€3.7m, SESAR) [JUN23, 4 years]**  
 Deep Blue, Technische Universitaet Braunschweig, University of Belgrade, Innaxis, Frequentis, EASN, EUROCONTROL, Universita Degli Studi di Trieste

\* Illustrated later



## Recently launched projects: Green-GEAR

### Key concepts (on-going and prospective)

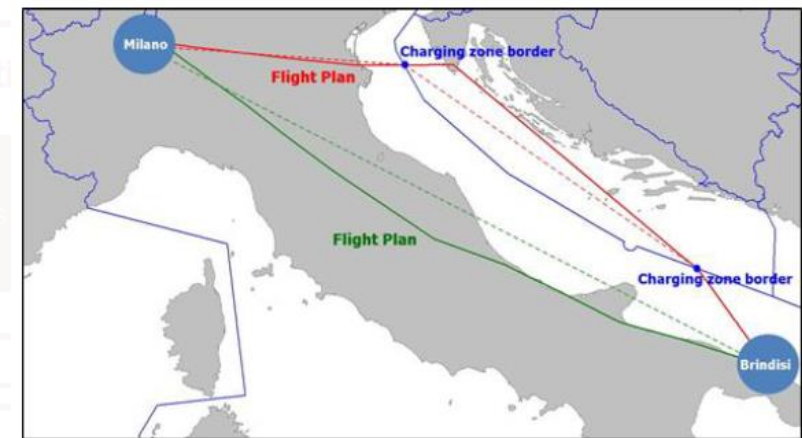
- **WP5 context**

- current European charging system has limited influence on ENV behaviour of AUs
- within 'Green Deal' ambitions: urgent need to reinforce environmental dimension of route charging system and address its limitations

- **WP5 objectives**

- develop 'green' route charging mechanisms that **incentivise AUs to reduce their ENV impact**
  - limited to en-route context
  - considering economic constraints (for ANSPs, AUs, network) – **full AU cost model**
  - considering capacity constraints
- extend and adapt network models to simulate implementation of 'green' route charging mechanisms
  - develop a multi-agent reinforcement learning approach
  - linked to **stated preference survey** to capture AU preferences (utilities) – **first time (+ generic)**
- develop 'Initial' (CO<sub>2</sub>-only) and 'Full' (all emissions) Solutions

- **Coupled with geometric (cf. barometric) altimetry and 'RVSM2' (500ft minimum separation)**



# Recently launched projects: AMPLE3 & PEARL

## Key concepts (on-going and prospective)

- **NOSTROMO API: efficient ATM simulation with active learning metamodeling**

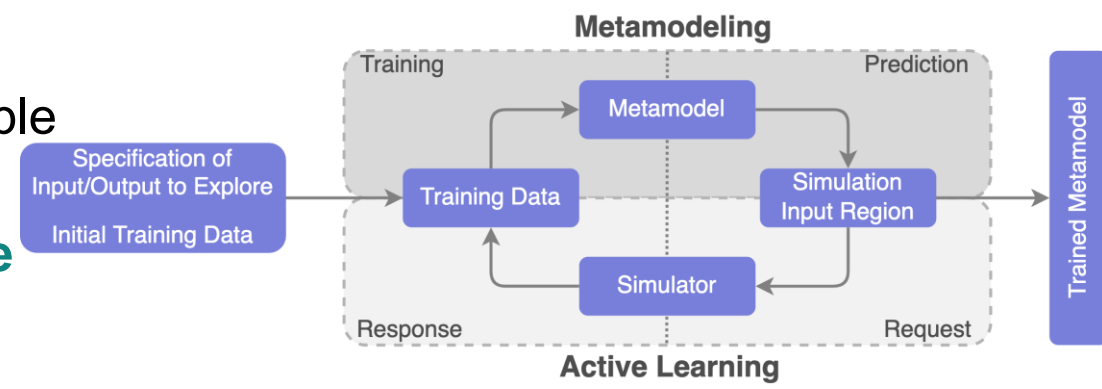
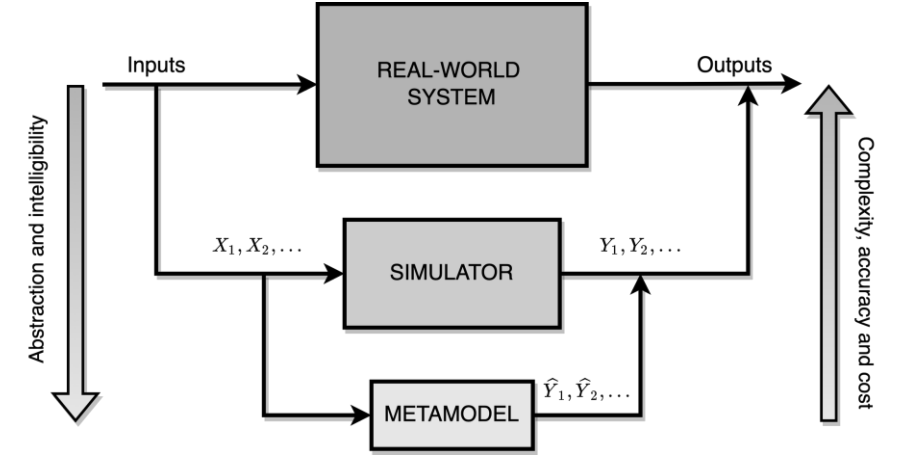
- a metamodel is a software approx. of a (simulation) model
- it runs **much** faster than the original model (e.g.  $>10^6$ )
- can be used for:
  - optimisation (e.g. find parameters that maximise a KPI)
  - portability (e.g. provide model to others, as a service)
  - accessibility (less expert knowledge needed)
  - exploring a much larger solution space
- provides CIs (useful for stochastic models)
- can drive a simulator automatically if it's programmable
- often don't need to replicate every run (due to AL)

- **Multiple Solutions/models poss. if *a priori* compatible**

- **Watch this space in SESAR IR and ER2!**



performance assessment



# Thematic illustrations

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## 1. Reference evaluation of the cost of delay to airlines

Standard reference (2004 (initial), 2010 (major), 2015 (Reg. 261/2004 update), (2021) (BEACON))

# Reference evaluation of the cost of delay to airlines

“The University of Westminster (UoW) report ... represents the most recent and comprehensive appraisal of the cost of delays in the air traffic management system in Europe”

The screenshot shows the EUROCONTROL website interface. The main content area displays the title 'European airline delay cost reference values' dated '24 December 2015'. There are social media sharing buttons for LinkedIn, Google+, and Facebook. A 'DOWNLOAD REPORT' button is visible. The left sidebar contains navigation links for 'Media', 'Publications', 'Corporate publications', 'Network Operations library', 'Standards', 'Technical documents', 'Industry studies and analyses', 'Events', 'News overview', and 'Press releases'. The main text area contains a brief description of the report, stating it was produced by the University of Westminster and presents updated values for the cost of delay to European airlines.

### SES Performance Scheme – RP3 (2020-2024) dashboard

Capacity CKPI #1: En-route ATFM delay per flight [minutes per flight]

Period: January–February | [Download data] | Source: PRU analysis; Network Manager | [Meta data]

The dashboard includes two charts. The left chart is a bar chart showing 'En-route ATFM delays (SES area)' in minutes per flight from 2015 to 2024. The right chart is a line chart showing 'En-route ATFM delays (SES Area)' in minutes per flight from Jan-19 to Oct-22, with a blue line for monthly delays and a red line for cumulative year delays.

FAB (based on ANSP)	Plan [2023]	Actual [2023]	[act. vs. plan]
Baltic FAB		0.02	
BLUE MED FAB		0.01	
DANUBE FAB		0.00	
DK-SE FAB		0.17	
FAB CE (SES RP2)		0.00	
FABEC		0.62	
NEFAB		0.00	
SW FAB		0.20	
UK-Ireland FAB		0.02	

Entity	Plan [2023]	Actual [2023]	[act. vs. plan]
LVNL		0.02	
Maastricht UAC		0.00	
MATS		0.00	
NAV Portugal		0.29	
NAVIAIR		0.28	
Oro navigacija		0.00	
PANSA		0.02	
ROMATSA		0.00	
skeyes		0.02	

Note 1. Various FAB and ANSP performance plans have different planned contributions to the EU target.  
 Note 2. PRB calculated that the economic optimum for delay was appx 0.35 min/flight (2010).

### EUROCONTROL Standard Inputs for Economic Analyses

Edition number: 9.0  
Edition date: December 2020

The cover of the report features a map of Europe in the background with a line graph overlaid, showing a red line that fluctuates and generally trends upwards. The EUROCONTROL logo is in the top right corner.

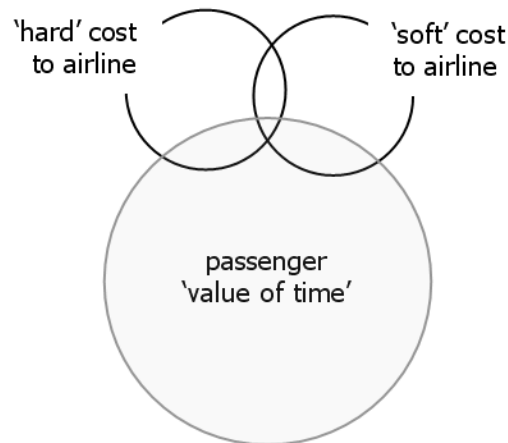
SUPPORTING EUROPEAN AVIATION

FOUNDING MEMBER  
SESAR  
NETWORK MANAGER

## Key features

# Reference evaluation of the cost of delay to airlines

- **Tactical cost of delay**
  - incurred on the day of operations, not planned in advance
  - e.g. aircraft waiting at-gate
  - mostly marginal costs
- **Strategic cost of delay (then a new concept)**
  - incurred in advance, often difficult to recover later ('sunk' cost)
  - e.g. schedule buffer ('opportunity' cost) & route extension
  - mostly unit costs
- **Passenger cost of delay**
  - 'hard' cost to airline
  - 'soft' cost to airline
  - ~~internalised costs~~



# Updates and outputs

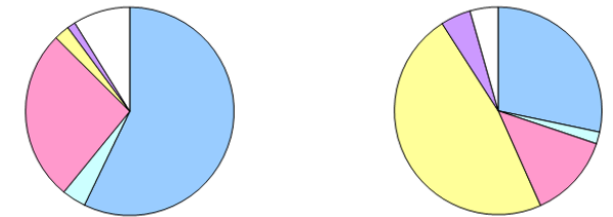
## Reference evaluation of the cost of delay to airlines

### 2010 major updates

Pax hard cost	Major update - full cost curves (power curve) derived as function of primary delay
Pax soft cost	Major update - full cost curves (logit curve) derived as function of primary delay; scalability now accounted for: small fraction of total now used in most contexts
Crew	Extensive new model addressing crew payment schemes and overtime rates; costs assigned to all delay magnitudes
Maintenance	Overheads fully assessed; cost base extended and re-calibrated on full ICAO data sets
Fleet	Cost base extended and re-calibrated on full ICAO data sets, supplemented with update from financial literature
Fuel	0.60 EUR/kg; carriage penalty now applied to arrival management
Reactionary	Extended model: multipliers fully quantified as function of primary delay magnitude, caps applied using new rotary models

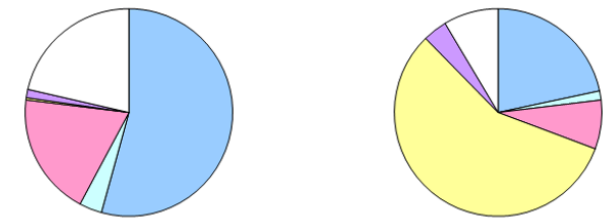
Table 26. AT-GATE / BASE / full tactical costs

Delay (mins)	5	15	30	60	90	120	180	240	300
B733	70	430	1 550	7 020	19 160	36 220	49 040	66 480	89 310
B734	80	480	1 740	7 930	21 690	40 960	55 340	74 780	100 040
B735	70	390	1 400	6 280	17 110	32 350	43 900	59 720	80 590
B738	90	540	1 940	8 860	24 270	45 750	61 740	83 220	110 920
B752	100	620	2 290	10 620	29 250	55 150	74 240	99 700	132 200
B763	170	900	3 200	14 780	39 960	85 300	121 880	152 860	191 990
B744	240	1 370	5 000	23 430	63 710	136 330	194 330	242 440	302 200
A319	70	440	1 600	7 320	20 040	37 850	51 240	69 420	93 180
A320	80	500	1						
A321	100	580	2						
AT43	30	180							
AT72	40	240							
DH8D	40	250							
E190	60	320	1						
A332	180	990	3						



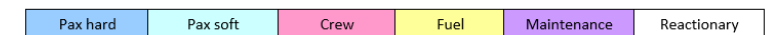
B738 at-gate (EUR 540)

B738 en-route (EUR 1 080)



B744 at-gate (EUR 1 370)

B744 en-route (EUR 3 440)



## Where next (1/2) – general applications

# Reference evaluation of the cost of delay to airlines

- **Further research needed**

- changing 3 of the 15 aircraft types (some data back-filling)
- cheaper fuel (2019 cf. 2014) and very low inflation: no longer valid
- pax hard costs: much higher claim rates; soft costs: more research (still) needed
- curfews: quotas, surcharges, bans (may dominate costs, even at start of day)
- *reactionary delay and propagation; crew; aircraft swaps; cancellation costs*

- **Applications**

- *Standard Inputs for EUROCONTROL CBA* (etc.) – updated web tools?
- integration with strategic and tactical tools
  - ANSP rostering – better predictions of airline demand w.r.t. route charges (e.g. Green-GEAR)
  - airlines – scheduling, routing choices, airborne delay recovery
  - SESAR Solutions – cost-saving evaluations, e.g. for flight prioritisation tools
- EU policy – supporting evidence-led decisions for planned Reg. 261 changes

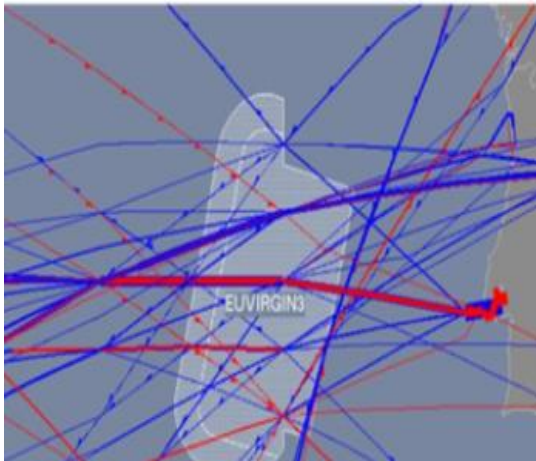
- Mercury + open source, user-defined, etc. (base year?)
- Cost of delay to military stakeholders



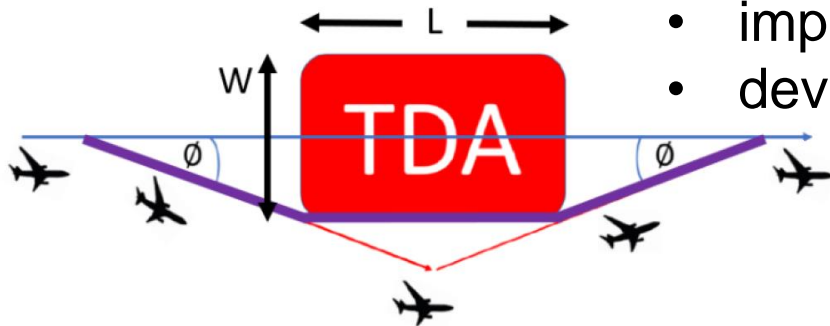
Where next (2/2) – higher airspace operations (typically above FL550 / appx. 60 000 ft)

## Reference evaluation of the cost of delay to airlines

— Enhancements needed in impact assessment (in addition to model geometries)



- **Regarding airline cost impact assessment**
  - enhance & update costings for commercial aviation (incl. dep. delays)
  - better alignment of costs to specific notification & response timing
    - e.g. if falls between our 'strategic' and 'tactical' cost points (similar for 'ADAPT' project)
    - potential changes to regulations (e.g. (EC) No 261/2004), whether airlines liable for delays etc.
- **Regarding other stakeholders**
  - cost impacts for ANSPs & Network Manager (e.g. ATCO provision, coord.)
  - impacts on military operations and cost impacts thereof
  - development, deployment & integration of (improved) sensors



# Thematic illustrations

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## 2. Mercury: agent-based model for ATM performance assessment

## Provenance and range

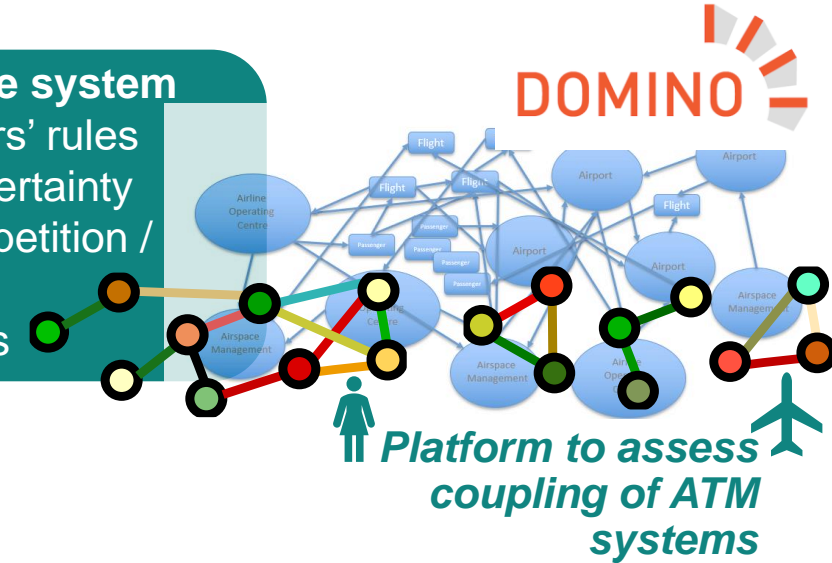
# Mercury: agent-based model for ATM performance assessment

### Background

- long-established passenger & social perspective
- SESAR Outstanding Project Award 'POEM' (2015) (US analogues)
- since developed over multiple projects (incl. DOMINO; ABM)
- natural multimodal & wider context (e.g. PT, airport access)

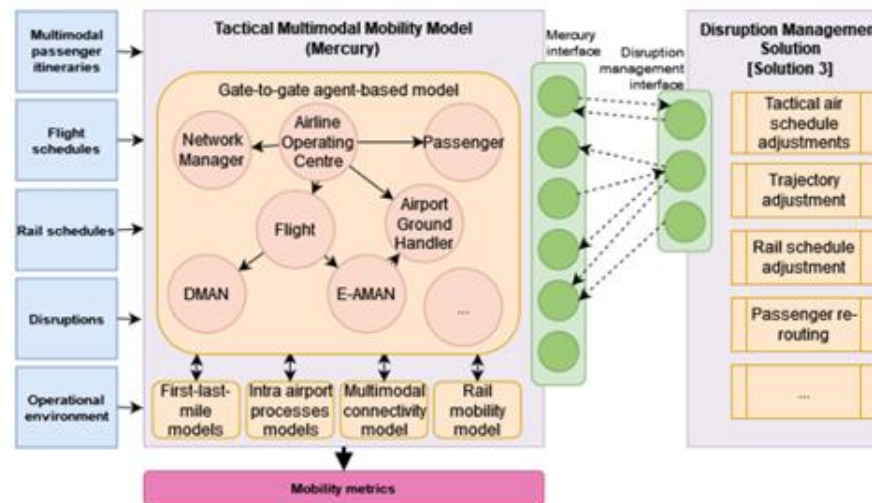
### Changes in the system

- modify actors' rules
- change uncertainty
- modify competition / cooperation
- case studies



### On-going and prospective

- Modus → **MultiModX** (lessons & maturity)
- D2D and *Flightpath 2050*
- can be deployed flight-only
- **only such simulator in Europe**



### MultiModX: 3 Solutions

- Performance Assessment** (multimodal performance framework)
- Schedule Design** (integrated planning air-rail networks)
- Disruption Management** (coordinated passenger reallocation)

## Tactical air mobility evaluator

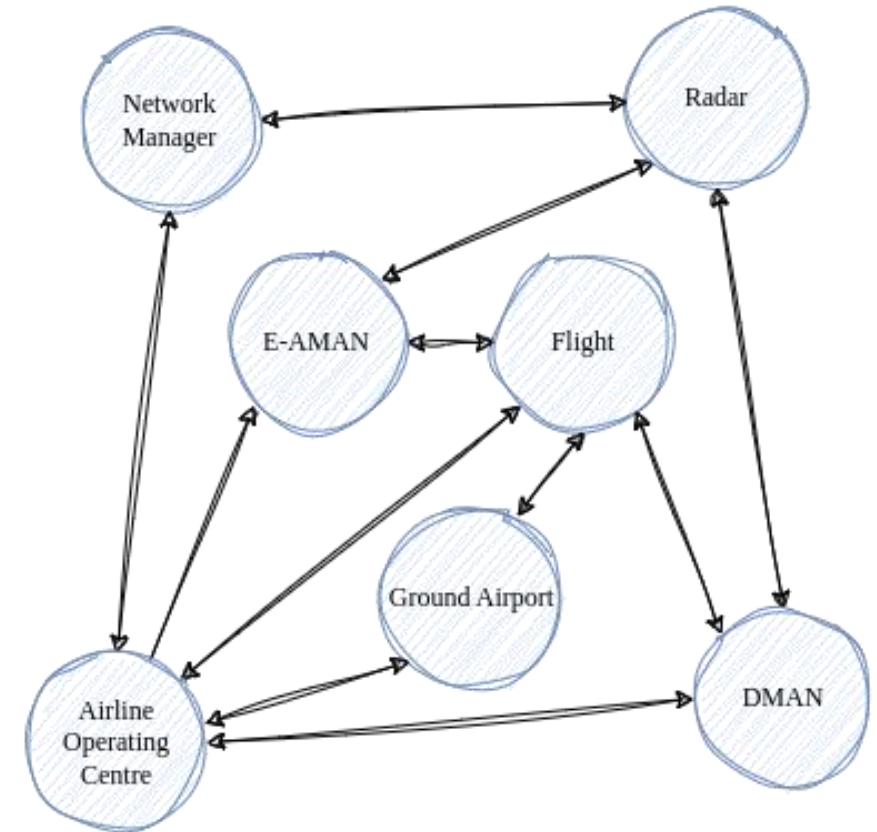
# Mercury: agent-based model for ATM performance assessment

## Flight and passenger mobility model

- agent-based model
- describes main components of ATM system
- tracks **individual** flights and passengers
- multimodality and door-to-door estimation capabilities
- 1 day of operations at ECAC level (27k flights, 3M pax)
- open source (soon)

## Event-driven simulator tracking main operational milestones:

- flight plan submission, push-back ready, push-back, etc.

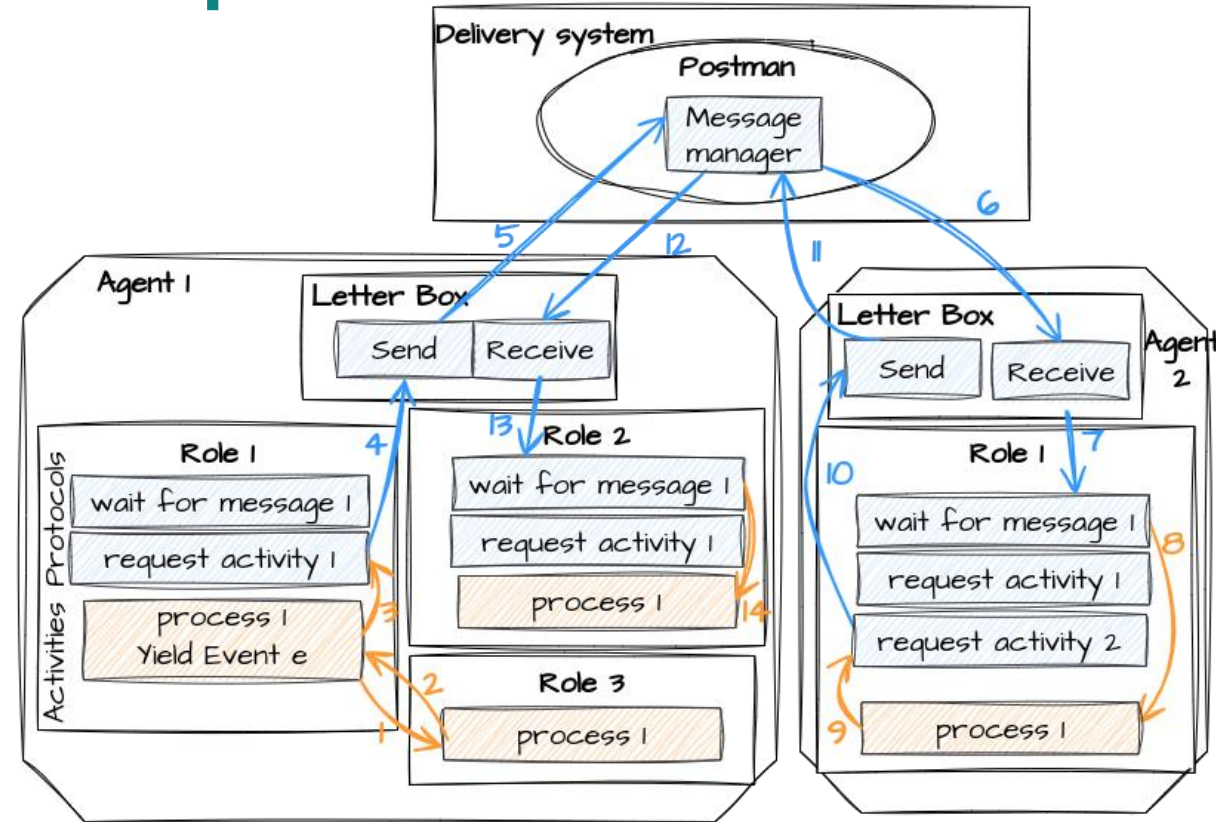


## Agents and roles

# Mercury: agent-based model for ATM performance assessment

Agents encapsulate roles with functionalities. E.g.:

- Airline Operating Centre
  - fleet management
  - tactical reassignment of passengers
  - **cost modelling**
- Flight
  - flight plan adjustment
  - trajectory simulation



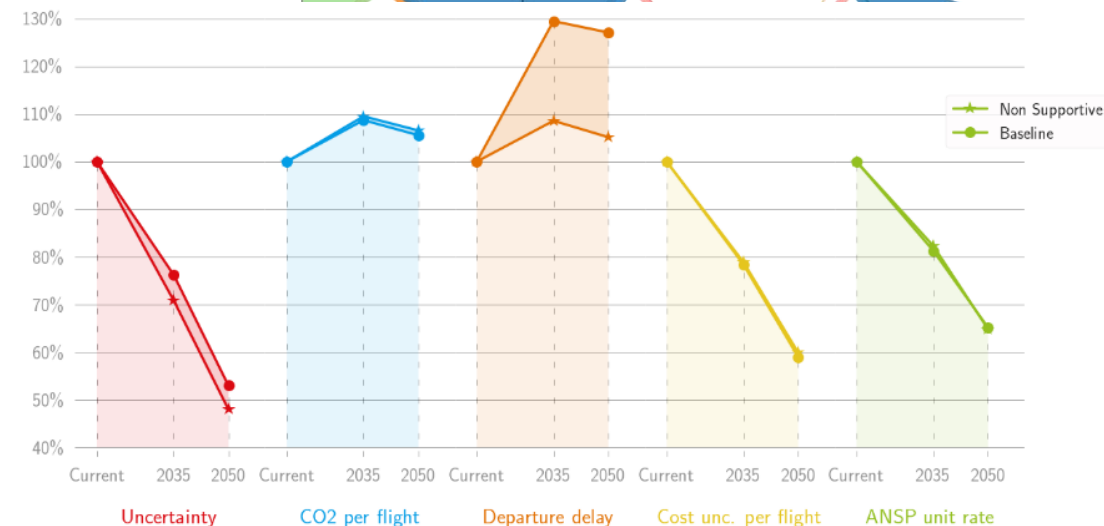
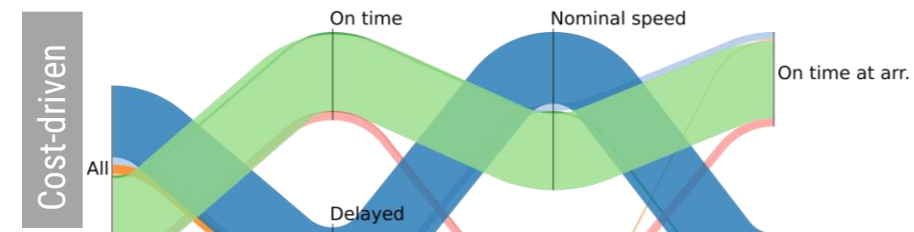
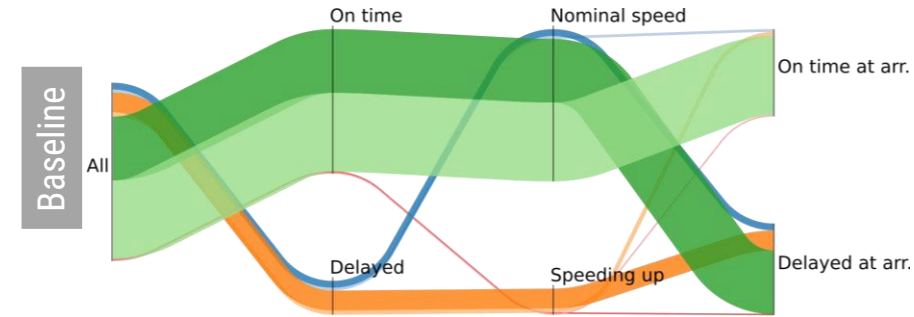
**Roles:** represent behaviour of agents and system rules

**Activities:** triggered by events and messages

## Emergent behaviour and performance assessment

# Mercury: agent-based model for ATM performance assessment

- Used to assess the impact of different changes:
  - ATM Solutions (e.g. E-AMAN, 4D-TBO, UDPP)
  - policies (e.g. pax compensation, ATC charges)
  - exogenous factors (e.g. cost of fuel)
- Low-level model, capture of emergent behaviours
- Performance indicators and associated distributions/errors (flight delay, CO<sub>2</sub>, **costs**, etc.)
- Trade-offs between stakeholders
  - airlines / flights / airports / ANSPs / passengers / environment



Open-source and modular simulator

# Mercury: agent-based model for ATM performance assessment

Mercury is highly modular, with possibility to:

- modify existing roles easily
- add roles and include them in existing agents
- add entirely new events and agents
- plug external models live into Mercury

Mercury will be released as open source (under GPL licence) end of November 2023 at this address: <https://github.com/UoW-ATM/Mercury>



27-30 November 2023

The screenshot displays the Mercury Dashboard interface. At the top, there's a 'Mercury Dashboard' title and a table of flight data. Below this, there are tabs for 'Flights', 'Pax', 'Cost', 'Network', 'Delay', 'Airport', 'FP', and 'EAMAN'. The 'Flights' tab is active, showing a map of Europe with a flight path from LPFR (Lyon-Macdonald-Mercury) to EYVI (Edinburgh). Below the map, there's a 'Results' section with a bar chart comparing four performance metrics: arrival\_delay\_min, departure\_delay\_min, fsc\_arrival\_delay\_min, and fsc\_departure\_delay\_min. The chart shows that arrival and departure delays are generally higher than fsc (flight simulation cost) delays. The 'Description' section on the right provides a legend for the bar chart.

Flight ID	Origin	Destination	Operator	Remarks
10000001	LPFR	EYVI	SWR	
10000002	LPFR	AMS	SWR	
10000003	LPFR	AMS	SWR	
10000004	LPFR	AMS	SWR	
10000005	LPFR	AMS	SWR	
10000006	LPFR	AMS	SWR	
10000007	LPFR	AMS	SWR	
10000008	LPFR	AMS	SWR	
10000009	LPFR	AMS	SWR	
10000010	LPFR	AMS	SWR	

Results

Metric	Value
arrival_delay_min	~100
departure_delay_min	~110
fsc_arrival_delay_min	~100
fsc_departure_delay_min	~110

## Thematic illustrations

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### 3. Engage 2: European ATM knowledge transfer network



## SESAR 3 Knowledge Transfer Network – aims and target groups

# Engage 2: European ATM knowledge transfer network



- Bridge gap between **industry** and **academia** ('IR' & 'ER')
- Investigate future ATM, including **required skills**
- Inspire and support **next generation of aviation professionals** in facing digital era

Activities are focused on five main target groups:

1. **Aviation academia and research**
2. **ATM industry**
3. **Policy and decision makers**
4. **Students**
5. **General public**

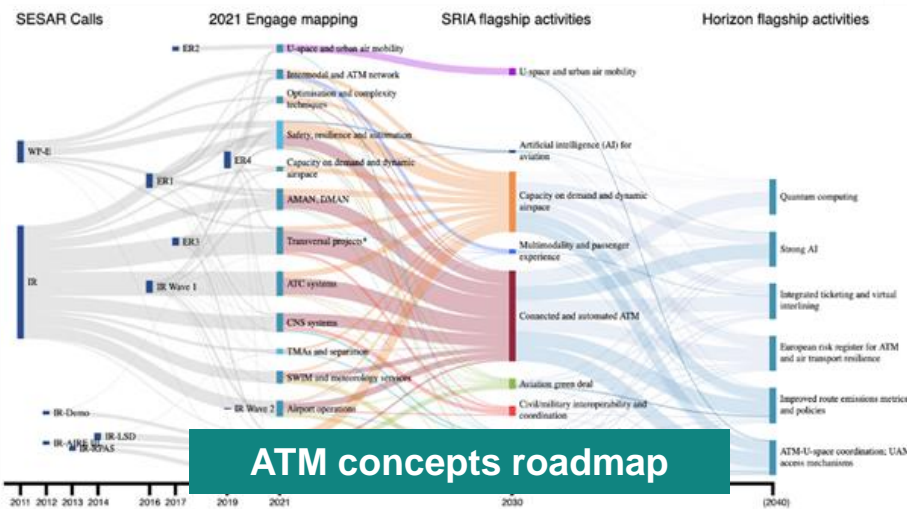
Building on a number of firsts

# Engage 2: European ATM knowledge transfer network

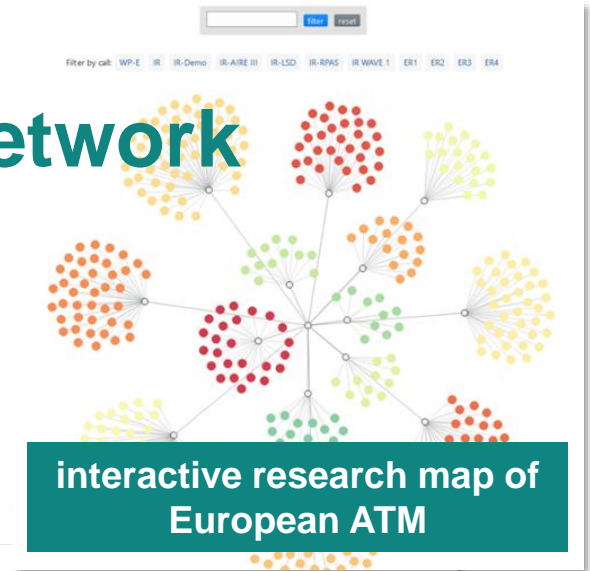
Updated version of the wiki ([wikiengagektn.com/EngageWiki](http://wikiengagektn.com/EngageWiki)), incl.:

- interactive research map of European ATM
- ATM concepts roadmap
- research repository
- European university programmes
- job opportunities

concept (etc.) surveys underway with industry and academia!



ATM concepts roadmap



## Research repository: Papers

< Search in Projects

Conference  
 SESAR Innovation Days  
 USA/Europe ATM R&D Seminar

Year  
2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

Project  
Select a filter value

Theme  
ATM performance measurement and management

PaperID  
Select a filter value

### 2015-370

#### A Framework for Assessing and Managing the Impact of ANSP Actions on Flight Efficiency

Conference: USA/Europe ATM R&D Seminar | Year: 2015  
Theme: ATM performance measurement and management

### 2015-400

#### A Trajectory Optimization Based Analysis of the 3Di Flight Efficiency Metric

Conference: USA/Europe ATM R&D Seminar | Year: 2015  
Theme: ATM performance measurement and management

### 2015-460

#### A New Method to Validate the Route Extension Metric against Fuel Efficiency

## research repository

For students – supporting study; supporting career pathways

## Engage 2: European ATM knowledge transfer network

- financial support and mentoring for up to 10 PhD students (Call for PhDs opens NOV23)
- mentoring MSc students, including support for their Master theses
- 3 summer schools will be organised annually in Serbia (2024), Germany (2025) and Italy (2026)
- 2 hackathons; 24H coding events to solve ATM-related challenges
- 3 open days to attract, familiarise and inform students about ATM-related careers
- ATM job cards and videos will inform students in deciding their future career in ATM
- ‘serious games’ to support the orientation of students towards jobs in ATM



Thematic challenges underpin the network

## Engage 2: European ATM knowledge transfer network

CNS vulnerability and security  
Data-driven trajectory prediction  
Efficient use of MET data  
Novel market mechanisms in ATM

- thematic challenges (3-5 novel concepts beyond SESAR 3) – *now being decided*
- ‘catalyst fund’ projects fast-track specific activities in support of developing solutions to **thematic challenges**; moving closer towards **industry goals/objectives** and higher TRLs
- financial support for **16 catalyst fund projects** through two Calls (in addition to PhD alignment)
- cross-fertilisation of knowledge from other disciplines to stimulate inputs from innovative, future-scoping and unconventional research into ATM
- series of **in-person and on-line workshops**

Engage KTN ‘WIPA’ project and its operational validation trial at Reims and Marseille ATC centres

**Invitation!**

- join Industry Board
- (co-)mentor catalyst projects
- shape/align work
- participate in events (workshops)
- access concept (etc.) surveys



# Thank you

- **Q&A**
- **Next steps** ([cookaj@westminster.ac.uk](mailto:cookaj@westminster.ac.uk))

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