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Servitization of manufacturing: exploring financial performance Ruiz-Alba, J., Soares, A. and Izadi J.

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Title: Servitization of manufacturing: exploring financial performance

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Topic: Servitization

(1) Research question

This research aims at investigating the impact of servitization on firm financial performance

of listed manufacturing companies.

(2) Theoretical background

Most of the existing research on industrial services and servitization provides limited

operationalization and empirical tests of its performance implications. From the existing

empirical research on the performance implications of servitization, studies have so far

shown dissimilar results demanding further investigation. This is aggravated by the

multidimensional nature of the constructs measured and the network of participants involved

in delivering servitization and performance and, ultimately, customer value (Neely, 2008;

Indounas, 2015; Partanen et al., 2017). Given the conflicting results, and the discussions over

the so well-known "service paradox" (Gebauer, 2005), the present paper contributes with

empirical evidences to the continuing debate regarding servitization performance, particularly

in terms of financial outcomes.

(3) Method & data used

The data was selected from the Worldscope Database that provides financial and profile data

from companies from over 70 countries. The data was classified based on the US-SIC codes

relating to listed manufacturing firms, in terms of presence of servitization (pure

manufacturing vs manufacturing companies involved in servitization strategies). The final sample included manufacturing listed companies from USA, China and Europe and will be analysed with STATA using specific statistical analysis to understand the effects of servitization on financial performance.

(4) Summary of findings

This is part of an ongoing research project and results will be available by the time of the conference.

(5) Key contributions

Product and service innovation through industrial services and servitization and their impact on financial performance remains an unexplored area, particularly in terms of empirical evidence. Key contributions refer to the investigation of the impact of the adoption of new business models that include servitization on performance.

References

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